

precisely, but that's the order of magnitude.

These 12,000 events are the critical go-no-go events, so to speak, but they must be met or we will experience time slippage or cost over-runs. They involve about four major contractors. The reporting is accomplished largely in computer formats, so that, clerically, I don't think this represents a huge effort.

The bird-dogging probably comes more in the area of our contract administration staffs - and perhaps some of them have been augmented under the more detailed management of PERT Systems and incentive contracts. I frankly think we've got to be very alert to over-control and over-elaboration of controls. We in industry are talking constantly - there's a formal work-group that has been established by the Defense Industry Advisory Council, to try to smoke out the unnecessary controls and relax them. They're beginning to take some initial steps in that direction.

In fact, we have just recently relaxed controls under tight incentive contracts on overtime approval, for example. We've got a lot of work to do here and we must constantly watch it.

QUESTION: Sir, my question relates to the McCormick-Curtis Amendment on common services, and particularly Project 81. Would you discuss the current status of that project, from the using management's viewpoint, and particularly the impact of that on functions now performed by the military departments?

MR. MORRIS: I'm not in the best position to discuss this. Project 81