

Government civilian employee from another agency other than State or Justice who has a law enforcement background, and then a military officer designated by the commander of the Multi-National Force Iraq.

The board would hear from the assistant regional security officer who was in the motorcade, review statements provided by security personnel as well as the protectee, review the Go Team report and then make a recommendation to the Ambassador on whether or not the use of force appears justified. If the team does not feel that it was justified -- I'm sorry, the Incident Review Board does not feel that it was justified, the Department would then be notified to notify the Department of Justice.

The regional security office and the Multi-National Force Iraq will establish a permanent working group to develop commonly agreed operational procedures, enhance the current liaison elements, exchange information, share optimal situational awareness and assure that any issues that are arised have a forum so they can be discussed and quickly resolved.

And we're suggesting that three issues that should be put on the plate immediately is ensuring that the information that is currently flowing from the State Department's tactical operations center to MNFI goes more widely throughout the MNFI arena, that the reports that are being generated by the RSO's office are shared more widely with the military, and that the State Department has access to military radio frequencies. In that regard, the State Department has already purchased and is expediting delivery of a particular model of radio that is fully compatible with the military radio system so that coordination can be enhanced.

And next, when the Go Team is not engaged in activities, the Go Team will be tasked to engage in what can be best described as pattern analysis. The RSO's office will be provided with a database that is essentially a relational database. You plug data in and the report can generate a variety of different aspects of it, look at places where incidents occur, look at what vehicles might have been involved to see if they can discern, rather than just manually as they're doing now, patterns that would be useful in order to reduce the number of incidents and maintain high security. Those reports would be then generated and they would also be shared with Washington that can follow up as well.

We're also -- the Secretary is also requiring that additional direct channels of contact be made between the RSO and senior police and security officials on the Iraqi side in Baghdad and any other city where the State Department is represented. This we think is a major step to ensuring that there is a flow into the State Department of any incidents that we might not be aware of.

And lastly, in accordance with Iraqi custom, the Go Team is also going to be charged with working with the U.S. military unit responsible for an area in which an incident may have occurred to visit with the families of civilians who might have been killed or injured, whose property has been damaged to express condolences and offer appropriate compensation. And those are the recommendations and those are the ones that the Secretary has ordered that be immediately implemented. And that is the end of the recommendations.

**MR. MCCORMACK:** Okay, why don't we go ahead and take some questions.

**OPERATOR:** Okay. We will now begin the question and answer session. If you would like to ask a question, please press \*1. Please unmute your phone and record your name clearly when prompted. Your name is required to introduce