

12352, dated March 1982. It mandates that each agency (1) simplify the procurement process, (2) develop a professional work force, (3) increase competition, and (4) perhaps most important of all, strengthen management of the entire system. Except for one aspect of this Executive order, its implementation is still in the design stage. The one aspect which is supposed to be operational is the establishment in each agency of a Procurement Executive with the responsibilities and accountability for developing and operating agency procurement systems. While the Office of the Secretary of Defense did appoint such a Procurement Executive some eight months ago, it has not chartered this Executive with the responsibilities contained in the Executive order and in a model which the Office of Management and Budget suggested to agencies. As a consequence, neither that Office nor the military services have the management structure and responsibilities in place to effect the reforms or to be held accountable.

*The effect of Executive Order 12352 is that each agency head has a presidential mandate to reform its procurement systems. The Executive order charges the Office of Management and Budget and the Office of Federal Procurement Policy jointly with the agency heads to provide the leadership, policy guidance, and coordination necessary to achieve this*