

- A-1: They are conducting the first comprehensive review of their own system ever undertaken by incumbent Joint Chiefs as a group, are instituting significant reforms on their own initiative, and are recommending other improvements on matters beyond their control.
- Q-2: Can the Joint Chiefs do more to reduce interservice rivalry?
- A-2: The Joint Chiefs are making a concerted effort to control interservice rivalry, through personal cooperation and changes in JCS planning procedures, but success is not permanently assured and institutional amendments may prove necessary.
- Q-3: Is there too much duplication of effort between OSD and the JCS?
- A-3: The Joint Chiefs believe there is, and are recommending redivision of responsibilities that, if approved, would reduce duplication.
- Q-4: What is NDU doing to improve joint education and research?
- A-4: Many NDU initiatives are sharpening the focus in both fields, but in-depth studies of military strategy and basic strategic research both require more stress.

Progress probably will be slow. The Joint Chiefs cannot cope with all problems in isolation. They need help from the President, SECDEF, CINCs, military Services and, perhaps, from Congress. The trend at this stage, however, is encouraging.

