

a member submits such advice, the Chairman would be required to present that advice at the same time he presents his own advice to the President, the NSC, or the Secretary of Defense.

This subsection would create a very important mechanism that is designed to encourage diversity in the military advice provided to senior civilian decision-makers. Although the views of the Chairman, as the principal military adviser, should be clear and undiluted, the other members of the JCS would be free to submit dissenting or supplemental views. In addition, subsection (f) would not limit the number of JCS members who may join the Chairman in support of his advice; who may agree with the Chairman, but who may want to explain that point of view in a supplemental statement; or who may join together in submitting advice in disagreement with that of the Chairman. However the members of the JCS choose to express their views, the Chairman would be obligated to present their views when he presents his own advice to the President, the NSC, or the Secretary of Defense. Although the Chairman's views and any dissenting or additional views are to be presented at the same time, the Committee does not intend this requirement to result in delays in the military advice reaching senior civilian officials.

Through the operation of this mechanism, the Committee expects the President, the NCS, and the Secretary of Defense to receive military advice which will consist of the full range of views that may exist on a particular issue.

JCS Members' Advice Upon Request

Subsection (h) of section 151 is a new provision that would simply direct the members of the Joint Chiefs of Staff (other than the Chairman), in their capacity as military advisers, to provide advice on a particular matter in response to a request from the President, the NSC, or the Secretary of Defense. This provision describes the second mechanism by which JCS members other than the Chairman may directly advise these senior civilian decision-makers.

Sec. 152. Chairman

Section 152 of title 10 would specify the terms of appointment and service of the Chairman of the Joint Chiefs of Staff. More importantly, it would prescribe the highly important duties of the Nation's senior military officer.

The JCS Chairman occupies a unique but demanding position in that he is responsible for integrating the skills and resources of the four military Services into the best possible military advice for the President, the National Security Council, and the Secretary of Defense. Whether that advice takes the form of strategic plans, budget proposals, or joint training policies, it must embody the most effective balance of the Nation's land, sea, and air capabilities.

In the same way, the office of Chairman of the Joint Chiefs of Staff should represent the broadest possible range of military experience and expertise. The selection of officers to serve as JCS Chairman requires careful consideration to ensure that, over time, the Nation's most senior military position properly emphasizes the